

**MONEY PLAN 2016-21**

	1	2	3	4	5
	2016/17	2017/18	2018/19	2019/20	2020/21
	£'000	£'000	£'000	£'000	£'000
<b>1. BASE BUDGET b/fwd</b>	<b>15,969</b>	<b>16,449</b>	<b>15,068</b>	<b>14,199</b>	<b>14,095</b>
<b>Pay and Price Increases</b>					
Employees pay awards	82	83	83	84	170
Employers Increased Pension Costs	255	255	255	255	255
Price Increases	200	150	150	150	150
Income Inflation	(84)	(88)	(91)	(93)	(95)
<b>Revised Base Budget</b>	<b>16,422</b>	<b>16,848</b>	<b>15,466</b>	<b>14,595</b>	<b>14,575</b>
<b>Cost Pressures/Savings</b>					
Ongoing base pressures	962	80	(20)	0	0
Ongoing base savings	(328)	(360)	(247)	0	(100)
	634	(280)	(267)	0	(100)
<b>2. NET BUDGET REQUIREMENT</b>	<b>17,056</b>	<b>16,568</b>	<b>15,199</b>	<b>14,595</b>	<b>14,475</b>
<b>Sources of Finance</b>					
Revenue Support Grant	1,860	1,092	616	9	
Business Rates Retention	4,000	4,378	4,452	4,466	4,533
Grant to support freeze in council tax					
Revised New Homes Bonus	3,823	3,041	2,250	2,250	2,250
Transitional Grant	10	10			
Council Tax Surplus	96				
Council Tax	6,720	6,953	7,189	7,428	7,633
<b>3. TOTAL SOURCES OF FINANCE</b>	<b>16,509</b>	<b>15,474</b>	<b>14,507</b>	<b>14,153</b>	<b>14,416</b>
<b>Budget Shortfall</b>	<b>(547)</b>	<b>(1,095)</b>	<b>(692)</b>	<b>(442)</b>	<b>(59)</b>
<b>4. PROPOSED BUDGET SAVINGS</b>	607				
<b>Revised Budget (Shortfall)/Surplus</b>	<b>60</b>	<b>(1,095)</b>	<b>(692)</b>	<b>(442)</b>	<b>(59)</b>
<b>5. FUTURE CHANGES</b>					
Efficiency/Transformation/Income Generation	0	1,500	1,000	500	50
<b>Revised Budget (Shortfall)/Surplus</b>	<b>60</b>	<b>405</b>	<b>308</b>	<b>58</b>	<b>(9)</b>
<b>REVISED NET BUDGET REQUIREMENT c/fwd</b>	<b>16,449</b>	<b>15,068</b>	<b>14,199</b>	<b>14,095</b>	<b>14,425</b>
<b>6. GENERAL FUND BALANCE</b>					
Opening Balance	1,603	1,663	2,068	2,376	2,434
Contribution to/(from) General Fund	60	405	308	58	(9)
<b>Closing Balance</b>	<b>1,663</b>	<b>2,068</b>	<b>2,376</b>	<b>2,434</b>	<b>2,425</b>
<b>Cumulative Savings Required</b>	<b>(547)</b>	<b>(1,642)</b>	<b>(2,334)</b>	<b>(2,776)</b>	<b>(2,835)</b>

**Budget Pressures and Savings**

Appendix 2

**Description****2016/17 2017/18 2018/19 2019/20 2020/21****Ongoing base budget increases**

National Insurance Contributions	168				
Salary Budgets	100				
Various smaller cost pressures	55				
Insurance Premium	20				
Drainage Levy	8				
Members Allowance (boundary review)	18				
Cultural Strategy - Arts Council Match Funding	20		(20)		
Income from Recyclates	300				
Reduction HB Admin Grant	100				
Recharge to GCH	40				
Joint Core Strategy / City Centre Plan	53				
Minimum Revenue Provision	80	80			
<b>Total ongoing Cost Pressures</b>	<b>962</b>	<b>80</b>	<b>(20)</b>	<b>0</b>	<b>0</b>

**Budget Savings**

Amortisation of Financial Instruments Reduction Account					(100)
Interest Payable	(115)		20		
Bus Station Income	(13)				
JCS Budgets		(160)	(10)		
Agreed Aspire Management Fee Reductions	(200)	(200)	(257)		
<b>Total Ongoing savings</b>	<b>(328)</b>	<b>(360)</b>	<b>(247)</b>	<b>0</b>	<b>(100)</b>
<b>Total</b>	<b>634</b>	<b>(280)</b>	<b>(267)</b>	<b>0</b>	<b>(100)</b>

Portfolio	Service	Details: aim of the project	2016/17 £000	Comments
Cabinet Member for the Environment	Cemeteries and Crematorium	Building additional income achieved into the base budget and review of crematorium charging structure	(100)	£50k will be delivered through higher income levels that have been achieved which can now be incorporated into service budgets and are expected to be recurring. A further £50k will be delivered through a review of the charging structure
	Neighbourhood Services	Roundabout advertising and advertising on signs	(18)	These additional income streams will commence during 2015/16 and are expected to deliver the required income levels in 2016/17
	Public Protection	Stray Dog service being managed through Worcestershire Regulatory Services	(12)	This service was approved and will commence during 2015/16 and will therefore deliver the required savings in 2016/17
	Neighbourhood Services	Amey contract review, on-going project from 2013/14 with requirement to identify further savings	(200)	The saving target for 2015/16 was been reduced by £200k which has been moved to 2016/17. This change reflects the expected delivery timescales of the savings. The full challenge of these savings are recognised, and further close work with our delivery partner continues to enable delivery
Cabinet Member for Housing, Health & Leisure	Various	Efficiencies against current budgets	(35)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio this is from the homelessness service and further efficiency following housing stock transfer
Cabinet Member for Communities & Neighbourhoods	Various	Efficiencies against current budgets	(8)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio this is Public Space Protection Orders
	Environmental Protection	Charging for inspection of abandoned vehicles	(3)	Introduction of charge for inspection abandoned vehicles
	Environmental Protection	Shared working on contaminated land	(5)	Ongoing work identifying shared working opportunity
Cabinet Member for Regeneration	Asset Management	Restructure of service	(5)	Further service restructure implemented in 2015/16 will deliver on-going saving during 2016/17

Portfolio	Service	Details: aim of the project	2016/17 £000	Comments
Cabinet Member for Performance & Resources	Human Resources	Shared Service for Human Resources service with Gloucestershire County Council	(54)	Shared Service went live in November 2015, full budget savings will be delivered in 2016/17
	Contact Centre	Introduction of charges for street naming and numbering	(30)	This service was approved and will commence during 2015/16 and are expected to deliver the required income in 2016/17
	Financial Services	Adjustment of Minimum Revenue Provision	(100)	Use of Capital Receipts to finance prior years capital expenditure previously financed by borrowing. This will be a direct saving to the general fund.
	Various	Efficiencies against current budgets	(32)	Review and monitoring of budget requirements in year by services has highlighted where current budget levels are no longer required to deliver. Within this portfolio these are postage savings and efficiencies identified in democratic services
	Customer Services	Council Advertising Network	(5)	This service was approved and will commence during 2015/16 and are expected to deliver the required income in 2016/17
<b>TOTAL</b>			<b>(607)</b>	
<b>SAVINGS REQUIRED</b>			<b>(607)</b>	
<b>Contribution to General Fund</b>			<b>(0)</b>	

Scheme	Capital Programme						Scheme details
	2016 / 17 £000	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2016 - 2021 £000	
Kings Quarter development	6,670	900	0	0	0	7,570	Project costs associated with Kings Quarter development
City Centre Investment Fund	975	54	0	0	0	1,029	Regeneration within the City Centre, larger projects include Museum phase 2, car parking improvements and Tourist Information Centre relocation.
HCA Regeneration Grant money	79	0	0	0	0	79	Grant funded regeneration in greater Blackfriars area
GCC Building Improvements	290	100	100	100	100	690	Project funding to ensure GCC buildings remain fit for purpose
Voltage Optimisation - Main Buildings	45	0	0	0	0	45	Project to reduce energy costs across Council buildings
ICT Projects	400	300	0	100	100	900	Maintain Council ICT infrastructure / capability. Will include Windows 7 upgrade and device refresh across the authority.
Eastgate Rooftop Carpark Improvements	715	0	0	0	0	715	Essential work on Car Park including resurfacing project. Includes Disabled Facilities Grant which is DCLG funded. Changes to funding arrangements would alter this element of the budget.
Housing projects	622	557	557	557	557	2,850	Other housing projects include Housing Market Partnership Grant to improve affordable Housing in Gloucester which is a brought forward budget. The Safe at Home and Warm and Well schemes are also included in Housing.
Drainage and Flood Protection Works	402	175	0	0	0	577	Flood Protection Capital Fund - External grant funded projects to assist with flood protection.
Townscape Heritage Initiative - HLF	300	300	285	0	0	885	Grant funded improvements to Southgate Street, recent work includes building improvements
Ranger Centre Barns/Storage	67	0	0	0	0	67	Creating storage facilities for Countryside Unit.
Rowing Club Boathouse	50	0	0	0	0	50	City Council contribution to new boat house.
Horsbere Brook Local Nature Reserve works	19	19	19	19	19	93	Nature Reserve works, part funded by Environment Agency. Project is into 2nd year of 10 year programme.
Play Area Improvement Programme	60	60	60	60	60	300	Concurrent funding improving City play areas
Crematorium Cremator Improvements	45	0	45	0	45	135	Funding to ensure maintenance of crematorium infrastructure
Hempsted Way Play Area S106	451	0	0	0	0	451	
Barton & Tredworth Public Open Space works S106	182	0	0	0	0	182	
Matson & Robinswood Play Areas S106	125	0	0	0	0	125	
Westgate Leisure Area S106	60	0	0	0	0	60	
Green Farm S106	75	0	0	0	0	75	
Other Grant Funded Projects (incl S106)	84	11	11	0	0	107	
<b>Total</b>	<b>11,717</b>	<b>2,476</b>	<b>1,077</b>	<b>836</b>	<b>881</b>	<b>16,986</b>	

Financing Source	Capital Financing					
	2016 / 17 £000	2017 / 18 £000	2018 / 19 £000	2019 / 20 £000	2020 / 21 £000	2016 - 2021 £000
Lottery Grants	240	240	225	0	0	705
External Grants (other)	7,676	1,579	504	492	492	10,744
Section 106	945	0	0	0	0	945
Capital Receipts	2,856	657	0	0	0	3,513
Borrowing	0	0	348	343	388	1,080
<b>Sub total</b>	<b>11,717</b>	<b>2,476</b>	<b>1,077</b>	<b>836</b>	<b>881</b>	<b>16,986</b>

Note: Income generated from Kings Quarter acquisitions will offset project borrowing costs for 2016/17 to 2018/19. Project funding includes £3m interest free GIIF loan repayable 31/12/18.